

Because we don't all have to learn lessons the hard way

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Why am I here?

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Failure.

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No, really.

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Framework on how to help teams build with respect.

Tested, practical in the face of edges.

Edges

- The world is made of edges.
 - Systems are large enough that "edge cases" aren't
 - There are so many humans and so many types of human

• "If something happens to 1/1,000,000 users once per year, at Google that's best expressed as 'six times per day'." -Andy Schou

Outline

1 Why build for trust, build with respect

2 Framework

3 Collaboration: technical

4 Collaboration: public policy/regulation

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 - Willingness to engage with us
 - Willingness to believe in our reliability
 - Willingness to believe we speak the truth
 - Willingness to believe we act with respect

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- "Respect is a positive feeling or action shown towards someone or something considered important, or held in high esteem or regard; it conveys a sense of admiration for good or valuable qualities; and it is also the process of honoring someone by exhibiting care, concern, or consideration for their needs or feelings."
 - Wikipedia

Why build for trust?

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Why build for trust?

Would you like to buy a Pinto?



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The Pinto was about average for subcompact car safety.*

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If you can't, don't despair.



1 Find all the parts.

2 Check the invariants.

Model the threats.

4 Triage and correct issues.

Document, document, document.

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Check the invariants

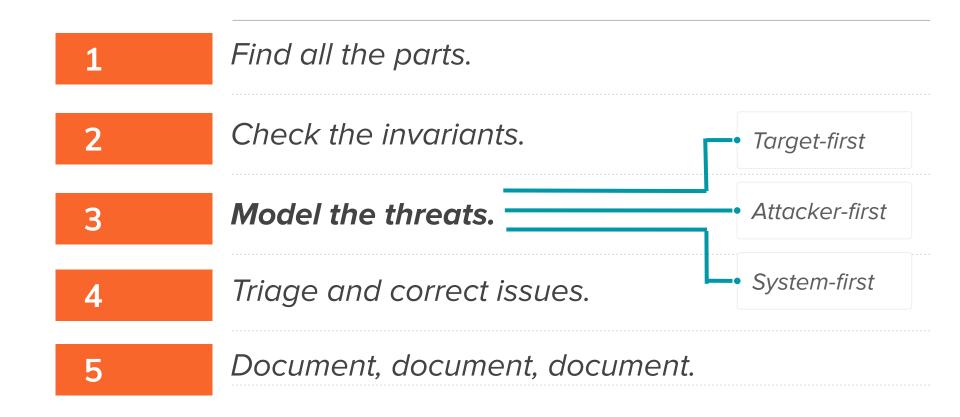
- Invariants are the baseline promises that you have made to yourself or others.
 - Driven by regulations or contracts
 - Promises you have made to your users
 - Promises you have made to yourself to protect affected parties

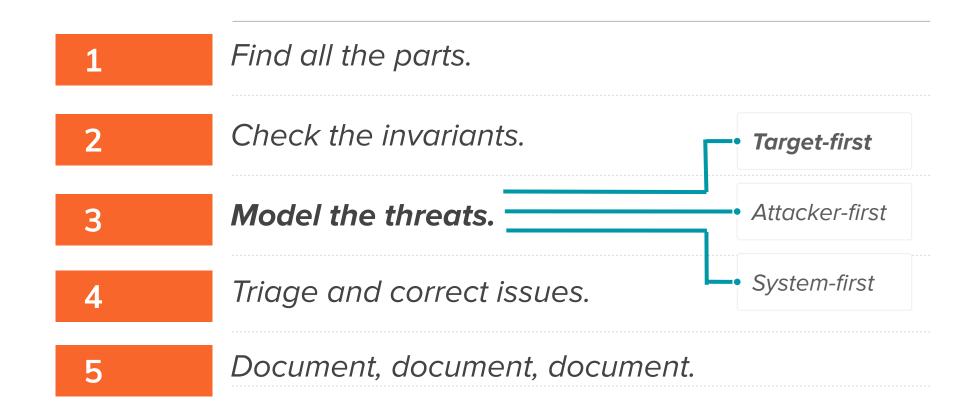
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- Start by checking invariants
 - Faster than the more in-depth analysis
 - No point in further work until the invariants are satisfied

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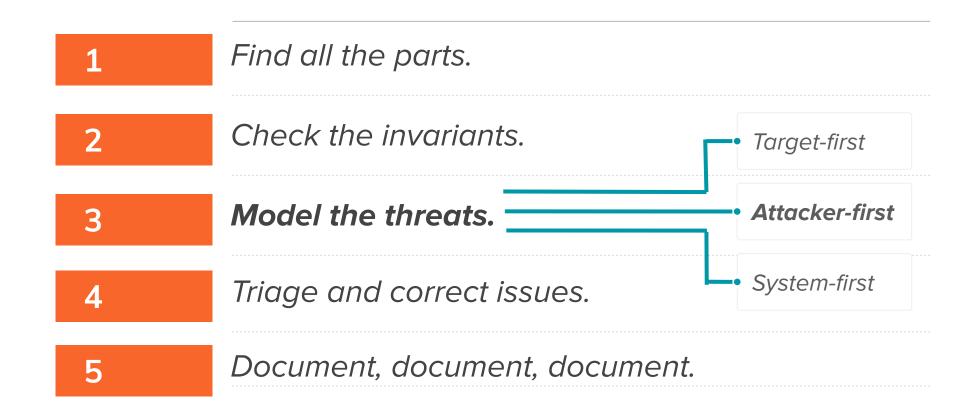
Consider the vulnerabilities of those groups.

- Warning: you will miss something.
 - Team diversity helps
 - User research helps

Example vulnerability factors

- Visible minority
- Invisible minority
- Gender
- Age
- Other identities
- Disability
- Poverty
- Abuse

- Target of generalized government action
- Target of specific government action
- Person with a secret



Example attacker factors

- Objective: commercial
- Objective: criminal
- Objective: political
- Objective: malicious
- Objective: chaos
- Personal vs. impersonal
- Primary vs. secondary

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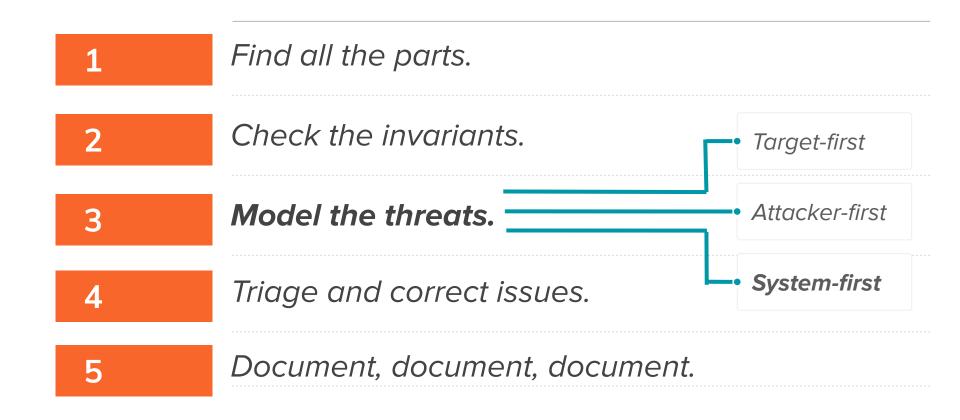
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- Bonus features:
 - Advanced
 - Insider
 - Intimate
 - Power figure
 - Persistent

Example attackers

- Intimate persistent threats
- Advanced intimate persistent threats
- Untrusted roommate
- Employer
- Angry online attack mob
- Impersonal manipulator
- Suppressing political dissidence (targeted)
- Suppressing political dissidence (untargeted)

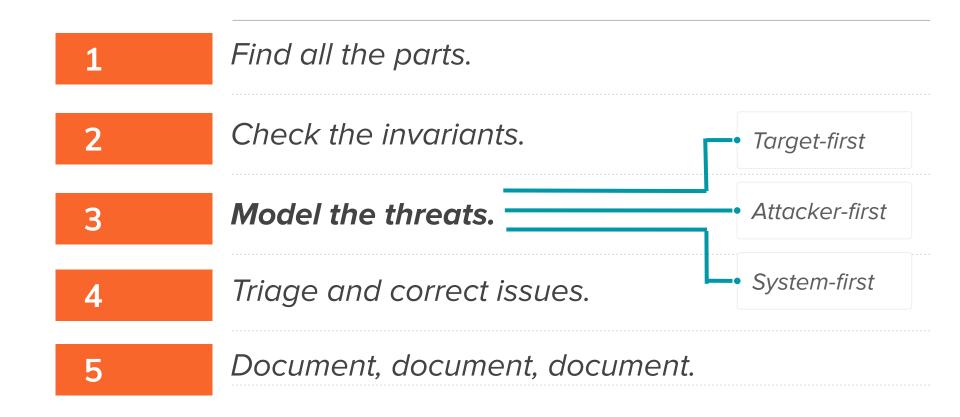
Steps for respect review



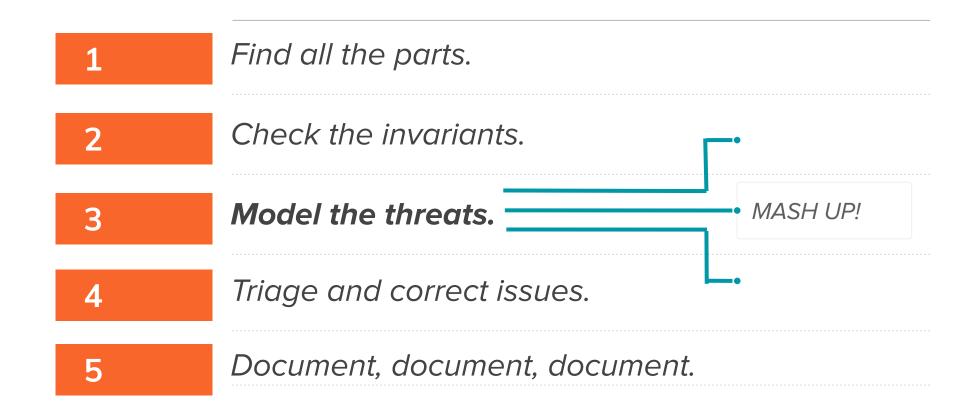
Example system areas

- Information sharing
- Authentication (and un-authentication)
- Authorization (system and models)
- Automated decision-making (correct and incorrect)
- Anti-abuse systems and their failures
- Where two systems meet
- System turndown

Steps for respect review



Steps for respect review



Mash up!

- Used as intended
- Used as intended (adjacent group)
- Used by someone well-meaning & misguided
- Used by attacker
- Used by (nearly) everyone
- Social & financial pressures
- Feelings

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 - If we always choose to avoid risk, that choice is not free
- ▶ Goal: respectful, well-reasoned decisions in a reasonable amount of time.

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- Make failures **logically** impossible
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... now do it again for every change

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Please add to it; help those of us in industry who ask these questions every day.

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▶ Would you like to join the curation committee? Let me know.

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