

# **Potential Harms of Automated Decision-making**

#### **INDIVIDUAL HARMS**

Illegal/Unlawful	Unfair	
Represents actions that are illegal under several civil	Represents actions that are typically legal,	COLLECTIVE/
rights laws, which generally protect core classifications	but nonetheless trigger notions of unfairness.	SOCIETAL HARMS
<ul> <li>such as race, gender, age, and ability — against discrimination, disparate treatment, and disparate impact.</li> </ul>	Like the "illegal" category, some examples here may be differently classified depending on the legal regime.	
	LOSS OF OPPORTUNITY	
Employment Discrimination		
E.g. Use of a hiring tool that automatically excludes job candidates based on birth year	E.g. Filtering candidates by work proximity leads to excluding people of color	Differential Access to Job Opportunities
Insurance & Social Benefit Determination		
E.g. Algorithm sets higher premiums or rates for people of color	E.g. Increasing auto insurance prices for night-shift workers	Differential Access to Insurance & Benefit
Housing Discrimination		
E.g. Landlord relies on tool that makes housing determination made in whole or in part based on protected characteristic	E.g. Matching algorithm less likely to provide suitable housing for marginalized communities	Differential Access to Housing
Education Discrimination		
E.g. Denial of opportunity for a student in a certain ability category	E.g. Presenting only ads for for-profit colleges to low-income individuals	Differential Access to Education
	ECONOMIC LOSS	
Credit Discrimination		
E.g. Denying credit to all residents in specified neighborhoods ("redlining")	E.g. Not presenting certain credit offers to members of certain groups, or unfairly referencing others	Differential Access to Credit
Differential Pricing o	f Goods and Services	
E.g. Raising online prices based on membership in a protected class	E.g. Presenting product discounts based on "ethnic affinity"	Differential Access to Goods and Services
	Narrowing of Choice E.g. Algorithms that prevent users from discovering new products outside their established patterns	Narrowing of Choice for Groups
	SOCIAL DETRIMENT	
	Network Bubbles	Filter Bubbles
	E.g. Varied exposure to opportunity or evaluation based on "who you know"	E.g. Algorithms that promote only familiar news and information
	<b>Dignitary Harms</b> E.g. Emotional distress due to bias or a decision based on incorrect data	<b>Stereotype Reinforcement</b> E.g. Assumption that computed decisions are inherently less biased than human decisions
	<b>Constraints of Bias</b> E.g. Overly constrained conceptions of career prospects based on early-childhood educational surveys	<b>Confirmation Bias</b> E.g. Generative Al tool produces all-male images for "CEO," all-female results for "teacher"
	LOSS OF LIBERTY OR LIFE	
	<b>Constraints of Suspicion</b> E.g. Emotional, dignitary, and social impacts of increased surveillance	Increased Surveillance E.g. Use of "predictive policing" to police minority neighborhoods more
: Individual Incarceration E.g. Use of "recidivism scores" to determine prison sentence length (legal status uncertain)		<b>Disproportionate Incarceration</b> E.g. Incarceration of groups at higher rates based on historic policing data
Healthcare D	Piscrimination	
E.g. Medical recommendations made for a patient based solely on race, color, national origin, or insurance status	E.g. Algorithm used to detect skin cancer less accurate for patients with darker skin	Differential Access to Healthcare
Physical Safety		Differential Access to Safety
	E.g. Missed classification/detection of pedestrians or vehicles due to skin color	E.g. Routing of emergency services based on optimizing route efficiency

pedestrians or vehicles due to skin color



## **Potential Mitigation Practices**

The following mitigation practices are not meant to be an exhaustive list for each respective stage in the AI development and deployment lifecycle, but rather, a sampling of responsible AI risk management practices that can be employed as appropriate in the context of particular AI systems and risks. **The mitigation practices legally required, where applicable, may vary by jurisdiction.** 

#### **TRAINING & DEVELOPMENT**

- » Algorithmic design with informed human oversight and engagement ("human in the loop") to enhance the explainability, transparency, and accountability
- » Clearly defined responsibilities for developers to ensure proper management and oversight of Al tools
- » Data methods to ensure proxies are not used for protected classes, and training data does not amplify historical bias
- » Human rights impact assessments to assess the impact on fundamental rights that the system may produce
- » Privacy impact assessments to ensure that personal data is collected, used, shared, and maintained solely within the scope of organizational privacy policy and consistent with jurisdictional requirements

- » Use of DPIAs to measure impact or enable rights to explanation
- » Transparency to provide deployers and when feasible, impacted individuals — with information about how the tool is fit for purpose, addresses bias, calculates risk, and attempts to limit harm
- » Red teaming and other testing to protect against a range of harms, and to promote privacy and security, making adjustments to tools based on findings
- » Audits to assess whether input data results in bias, disparate treatment, or disparate impact of certain protected groups
- » Conformity assessments to determine whether the Al system meets legal and ethical standards prior to being placed on the market
- » Designing AI tools with alternative review procedures in mind

#### DEPLOYMENT

- » Algorithmic operation with informed human oversight and engagement ("human in the loop") to enhance the explainability, transparency, and accountability
- » Clearly defined responsibilities for deployers to ensure proper management and oversight of Al tools
- » Testing at various stages of deployment to ensure tools are fit for purpose and assessed for disparate treatment and impact (e.g. race, gender, sexual orientation, gender identity, disability, age, religion, socioeconomic status, national origin, etc.)
- » **Human rights impact assessments** to assess the impact on fundamental rights that the system may produce
- » Privacy impact assessments to ensure that personal data is collected, used, shared, and maintained solely within the scope of organizational privacy policy and consistent with jurisdictional requirements
- » Disclosure to affected entity (e.g. vendor, user, etc.) when Al system is found to result in disparate impact or disparate treatment
- » Audits to assess whether the use of a tool results in bias, disparate treatment, or disparate impact of certain protected groups
- » Configuring AI tools with alternative review procedures for individuals who legally require reasonable accommodations

### **POST-DEPLOYMENT & EVALUATION**

- » Internal business processes to index concerns; ethical frameworks & best practices to monitor and evaluate outcomes
- » **Regular review of high-risk systems** to ensure the system does not engage in algorithmic discrimination
- » Privacy impact assessments to ensure that personal data is collected, used, shared, and maintained solely within the scope of organizational privacy policy and consistent with jurisdictional requirements
- » Human rights impact assessments to assess the impact on fundamental rights that the system may produce
- » Audits to assess whether the use of a tool results in bias, disparate treatment, or disparate impact of certain protected groups
- » Transparency to developers, deployers, and/or consumers about the results of bias audits performed